



REPUBLIC OF ESTONIA
MINISTRY OF DEFENCE

European Defence Agency

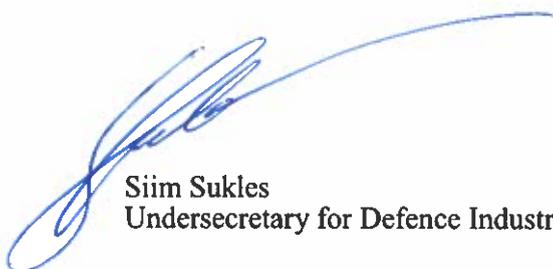
17.03.2026 no 12-4/26/2

Nomination for NCP IF CEED

Dear Mr/Ms

I am pleased to nominate Krista Kupits, head of climate policy, ministry of Defence of Estonia for IF CEED NCP.

Yours sincerely



Siim Sukles
Undersecretary for Defence Industry and Innovation

Krista Kupits
Krista.Kupits@kaitseministeerium.ee